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# Capital Programme 2019/20 to 2021/22 – Supporting Information

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## 1. Introduction/Background

- 1.1 The purpose of this paper is to consider and recommend to the Council the 2019/20 capital budget and overarching Capital Strategy for the period 2019/20 to 2021/22.
- 1.2 Historically a five year capital programme has been presented, the strategy period has been reduced to three years in order to align to the Medium Term Financial Strategy (MTFS). Individual services maintain longer service plans which are used to inform a longer term capital financing strategy.
- 1.3 The draft programme allocates £131million through a combination of grants, Section 106, Community Infrastructure Levy and Council capital resources over three years.
- 1.4 Council funding of £68million has been allocated and will be sourced predominately through prudential borrowing. This level of investment is expected to require an annual increase in the revenue budget for capital financing of £500k per year over the term of the programme. These increases are reflected in the proposed Medium Term Financial Strategy for the same period.
- 1.5 A summary of the three year capital programme for 2019/20 to 2021/22 is shown in appendices D and a scheme by scheme breakdown of the programme is given in appendix E.

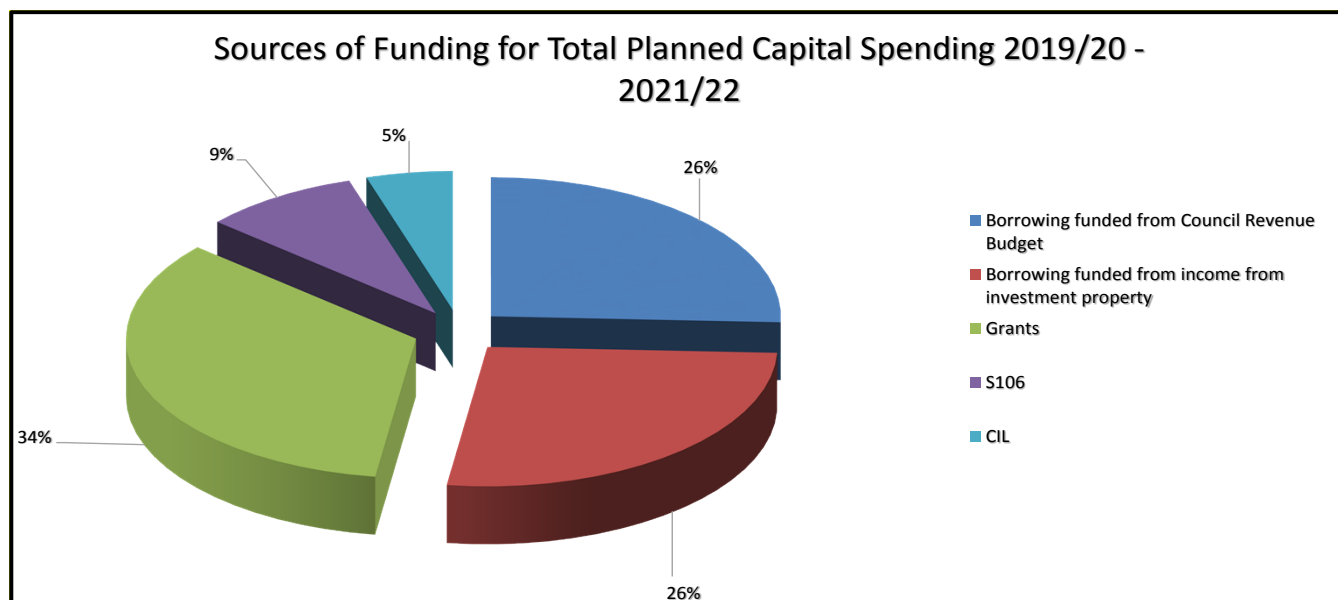
## 2. Capital Strategy

- 2.1 The Council's Capital Strategy is guided by the following principles:
  - (1) Aligning resources with the priorities and principles identified in the Council Strategy 2015 – 2019 i.e.:
    - (a) Improving educational attainment
    - (b) Enabling the completion of more affordable housing
    - (c) Delivering key infrastructure in relation to roads, rail, flood prevention, regeneration and the digital economy
    - (d) Safeguarding children and vulnerable adults
    - (e) Supporting communities to do more for themselves
    - (f) And becoming an even more effective Council;
  - (2) Making best use of capital grants (in particular for Education and Highways) to minimise the need for borrowing to fund capital investment;

- (3) Where borrowing is required, ensuring that borrowing is affordable, sustainable and prudent in keeping with the principles set out in the Prudential Code, the Council's Investment & Borrowing Strategy and the capital financing envelope set out in the MTFS;
- (4) Seeking additional funding and capacity e.g. through partnership working and effective use of developers' contributions;
- (5) Making best use of matched funding wherever available to enable schemes which otherwise might not be undertaken;
- (6) Enabling "Invest to Save" bids through the provision of up front capital funding which will deliver long-term efficiency savings as well as financing the initial capital investment;
- (7) A corporate framework involving both officers and members to ensure value for money through the evaluation and prioritisation of capital bids and the management and monitoring of projects;
- (8) Ensuring full integration with the planning frameworks of both this Council and our key partners;
- (9) Ensuring that the Council's property assets are fit for purpose and that any assets which are no longer needed for operational purposes are let out on a commercial basis to generate revenue income or sold to generate capital receipts;
- (10) Taking account of key asset issues highlighted in the Council's Highways Asset Management Plan.

### **3. Overview of Sources of Funding 2019/20 – 2021/22**

- 3.1 The size of the Capital Programme is determined by the amount which the Council can afford to borrow together with other sources of capital funding, including capital receipts, government grants and developers' contributions.
- 3.2 The proposed programme is £131million over the three year period funded from a combination of Council funding (predominately prudential borrowing), external capital grants, section 106 (s106) and Community Infrastructure Levy (CIL).



- 3.3 The £68million Council funded expenditure is split between £33million to fund investment in operational assets and £35million to fund the Property Investment Strategy. Operational assets are funded from borrowing financed through the Council's revenue budget for capital financing, but the cost of borrowing to finance investment in commercial property is met from rental income from those properties.

#### 4. Section106 (s106) and Community Infrastructure Levy (CIL)

- 4.1 From April 2015, the s106 framework has largely been replaced by CIL. The proposed three year programme includes £17.7million spend of which £11.5million is planned to be funded from s106 (much of which has already been received) and £6.2m from CIL.
- 4.2 The following table shows the amount of CIL already received from April 2015 to November 2018 and the amount expected to be received from 2019 onwards:

Financial Year	CIL Received £000		CIL Expected to be Received £000	Total £000
2015/16	254			254
2016/17	1,313			1,313
2017/18	1,678			1,678
2018/19	2,571	(1)	749	3,320
2019/20			2,200	2,200
2020/21			2,200	2,200
2021/22			2,200	2,200
	5,816		7,349	13,165

(1) as at 22/11/19

The capital programme is based on these actual and forecast levels of CIL, but the forecast will be regularly reviewed and the capital programme will be adjusted, if necessary, in line with any changes to the forecast.

## 5. Specific Ring-Fenced Grants

5.1 The actual and estimated future levels of government grant to support the three year programme are set out below:

Grant Detail	Notes	2018/19 £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000
<b>Transport &amp; Countryside</b>					
DfT - Integrated Transport Block		910	910	910	910
DfT - Capital Maintenance Grant		3,472	3,472	3,472	3,472
DfT - Highways Maintenance Block incentive element	(1)	512			
DfT - Pothole Action Fund	(1)	120			
DfT - Additional Highways Maintenance grant allocated in 2018 national budget	(1)	1,913			
Environment Agency Funding for Flood Defence Schemes		943	30		277
Homes England Grant for Kings Road Link			1,500		
LEP funding for Sandford Access			500	1,000	
LEP funding for Newbury Rail Station			2,600	2,400	
<b>Total for Transport and Countryside</b>		<b>7,870</b>	<b>9,012</b>	<b>7,782</b>	<b>4659</b>
<b>Development &amp; Planning and Adult Social Care</b>					
Disabled Facilities Grant (DFG)	(2)	1,900	1,687	1,687	1,687
<b>Total for Development and Planning and Adult Social Care</b>		<b>1,900</b>	<b>1,687</b>	<b>1,687</b>	<b>1,687</b>
<b>Education</b>					
Basic Need	(3)	2,268	6380		
Capital Maintenance	(4)	1,729	1,650	1,600	1,600
<b>Total for Education</b>		<b>3,997</b>	<b>8,030</b>	<b>1,600</b>	<b>1,600</b>
<b>Total Grants</b>		<b>13,767</b>	<b>18,729</b>	<b>11,069</b>	<b>7,946</b>

(1) These were from additional tranches of highways maintenance funding announced in year by the Department for Transport (DfT) in addition to the main annual highways maintenance grant. No announcements have yet been made about additional DfT funding from 2019/20 onwards.

(2) £213k additional DFG was allocated following the autumn 2018 national budget. DFG allocations from 2019/20 onwards have not yet been announced and are currently assumed to be in line with the original allocation for 2018/19.

(3) Basic Need grant allocations (to provide additional school places) are based on pupil number forecasts submitted to the Department for Education and therefore vary significantly from year to year. The DfE have provisionally indicated that West Berkshire will receive no basic need grant in 2020/21 and it is currently assumed that no basic need grant will be allocated in 2021/22.

(4) Capital maintenance grant is expected to decrease in 2019/20 and 2021/22 in line with condition survey data and additional academy transfers.

## 6. Council Funding

6.1 £68million, effectively 52% of the proposed programme is Council funded mainly from prudential borrowing.

6.2 Capital receipts (from the sale of surplus capital assets) can also be used to fund capital expenditure in order to minimise the amount which needs to be borrowed. However, as part of the 2015 Local Government Spending Review, the Government provided Councils with the flexibility to use Capital Receipts received in the financial years 2016/17, 2017/18 and 2018/19 to fund transformation and restructuring of services in order to achieve efficiencies and revenue cost savings. The 2018/19 settlement extended this flexibility for a further three years to 2021/22.

- 6.3 The Government defined expenditure qualifying for funding from capital receipts as follows:

“Qualifying expenditure is expenditure on any project that is designed to generate ongoing revenue savings in the delivery of public services and/or transform service delivery to reduce costs or to improve the quality of service delivery in future years. Within this definition, it is for individual local authorities to decide whether or not a project qualifies for the flexibility. Set up and implementation costs of any new processes or arrangements can be counted as qualifying expenditure. The ongoing revenue costs of the new processes or arrangements cannot be classified as qualifying expenditure.”

- 6.4 The majority of capital receipts expected to be available during the programme period are planned to be used for the purpose defined above, rather than to fund capital expenditure.

## **7. Council Borrowing**

Capital schemes are funded by borrowing over different periods, depending on the approximate useful life of the asset being funded. For example, most ICT expenditure is funded over five years whereas new buildings are funded over 50 years.

- 7.1 £68million of the proposed programme is expected to be funded from borrowing from the Public Works Loans Board (PWLB). The capital strategy assumes that the Bank of England base rate will continue to rise by a further 0.5% per year from 1 April 2019 onwards until they reach a peak of 2.5% in 2022. This assumption is unchanged from the 2018/19-2022/23 capital strategy.

## **8. Revenue Budget for Capital Financing**

- 8.1 The annual repayment of principal and interest on these loans is met from the revenue budget. The proposed 2019/20 revenue budget and the MTFS for 2019/20 to 2021/22 allows for the revenue budget for capital financing to increase by £500k per year. (This is in line with the level of annual increase in the revenue budget for capital financing since 2011). This level of increase in the Council budget over the next three years is sufficient to fund the amount of capital expenditure proposed to be funded from borrowing in the proposed three year capital programme.
- 8.2 It should be noted that the cost of borrowing to fund investment in commercial property and invest to save schemes is over and above the annual increase of £500k in the capital financing budget. However the cost of borrowing for these schemes is offset by additional income and/or savings in existing revenue budgets. The cost of borrowing to fund these schemes does not therefore create any net increase in the Council's revenue spend. The only significant invest to save scheme in the proposed three year capital programme is to install solar panels on Council buildings in order to reduce ongoing energy costs. The following table shows the proposed annual increase in the revenue cost of borrowing to fund the capital programme, including the property investment and solar panel projects:

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Proposed Revenue Budget for Capital Financing (excluding financing of solar panels and commercial property)	10,813	11,313	11,813	12,313
Revenue cost of borrowing to fund investment in solar panels	-	-	31	31
Revenue cost of borrowing to fund investment in commercial property	1,286	2,752	3,565	3,565
<b>Total cost of borrowing to fund capital expenditure</b>	<b>12,099</b>	<b>14,065</b>	<b>15,409</b>	<b>15,909</b>
Savings in energy budgets to be used to fund borrowing costs	-	-	(31)	(31)
Income from commercial property to fund financing costs	(1,286)	(2,752)	(3,565)	(3,565)
<b>Net cost of borrowing to fund capital expenditure</b>	<b>10,813</b>	<b>11,313</b>	<b>11,813</b>	<b>12,313</b>
<b>Annual increase in net cost of borrowing</b>		<b>500</b>	<b>500</b>	<b>500</b>

## 9. Minimum Revenue Provision (MRP)

- 9.1 Statutory guidance on Local Authority capital spending requires the Council to set a policy for its Minimum Revenue Provision (MRP) for the repayment of debt to fund capital expenditure. The policy must be approved by Full Council each year. West Berkshire applies the Asset Life Method. This method is the equivalent of charging to revenue each year the full cost of interest and principal repayments on annuity loans which are taken out over the life of the asset to be funded.
- 9.2 This is achieved by undertaking any new prudential borrowing to fund operational assets on an annuity basis, with the length of loan linked to the life of the asset. We also make additional annual provision for the future payment of the Council's outstanding maturity loans. These include debt inherited from the former Berkshire County Council (BCC) and some new maturity loans, which have been used to fund the purchase of commercial investment properties.
- 9.3 The proposed level of MRP over the next ten years for the future repayment of former BCC loans and loans for purchase of commercial investment property is as follows:

	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	2027/28 £000	2028/29 £000	2029/30 £000
Accumulated MRP at Start of year	7,243	7,696	8,809	9,893	11,156	12,925	14,409	16,347	17,931	19,549	21,165	22,758
Proposed MRP for:												
Former BCC Loans	227	431	44	197	676	363	789	406	410	377	323	376
Commercial Property	226	682	1,040	1,066	1,093	1,121	1,149	1,178	1,208	1,239	1,270	1,302
Accumulated MRP at end of Year	7,696	8,809	9,893	11,156	12,925	14,409	16,347	17,931	19,549	21,165	22,758	24,436

- 9.4 MRP for commercial property is proposed to increase each year in line with forecast income from rents. The level of MRP for the repayment of former BCC loans varies from year to year depending on the forecast cost of payments of principle and interest on annuity loans, to ensure that the total cost of capital financing is in line with the planned budget. However both provisions are set at a level to accumulate the full value of the loans when they become due for repayment.

## 10. Overview of Proposed Capital Programme 2019/20 – 2021/22

10.1 The proposed capital programme for 2019/20 to 2021/22 is £131million, funded through a combination of external grants, s106 and CIL and a further £68million by the Council through a combination of capital receipts and borrowing.

Directorate	Council Funded	External Grants	S106	CIL	Totals
	£'000	£'000	£'000	£'000	£'000
Communities Directorate	11,737	21,297	6,652	3,469	43,155
Economy and Environment	13,211	23,721	4,898	2,694	44,524
Resources	43,890	0	0	0	43,890
<b>Total Directorate Expenditure</b>	<b>68,838</b>	<b>45,018</b>	<b>11,551</b>	<b>6,163</b>	<b>131,569</b>

10.2 The main changes from the previous approved programme are as follows:

- (1) The ICT programme has increased by £798k over three years (including £500k in 2019/20) to accommodate pressures on the replacement of docking stations, monitors and other hardware; upgrading of the servers for key systems; improvements to the Council's disaster recovery and telephony systems;
- (2) Planned spend on a number of existing Education schemes has been re-profiled because of delays to projects including the expansion of Trinity School and Winchcombe Primary School; improvements to Aldermaston Primary School and Hungerford Primary School kitchen and the new East of Area PRU;
- (3) Schemes to expand Fir Tree Primary School and to provide additional primary places in Compton are not now expected to be needed due to revised pupil number forecasts;
- (4) A number of new schemes have been added to the Education capital programme which are aimed at improving specialist provision and addressing pressures on the revenue budget for schools. These include new primary and secondary units for children with moderate learning difficulties and social, emotional and mental health issues; increasing capacity at Castlegate and rationalising accommodation at the Parsons Down and Calcot schools. The majority of spend on these projects is expected to fall in 2020/21, 2021/22 and later years;
- (5) A major new project has been added to the programme to install solar panels on Council owned buildings in order to generate significant savings in energy costs. The estimated cost of the scheme is £750k which is proposed to be financed from savings in existing revenue budgets;
- (6) A further £35million is also proposed to be spent in 2019/20 on purchase of commercial investment property. This represents the amount expected to be remaining at 1 April 2019 from the £100 million budget approved for the Commercial Property Investment Strategy. Borrowing to fund this investment will be financed from future rental



income, leaving additional surplus income to support the running costs of Council services, after borrowing and other property management

## 11. Review of the Capital Programme by Directorate

11.1 The proposed three year programme for the Communities Directorate is summarised below:

Communities Directorate	Council Funded	External Grants	S106	CIL	Total by Service
	£'000	£'000	£'000	£'000	£'000
Adult Social Care	2,279	2,124	0	0	4,403
Children & Family Services	53	0	0	0	53
Education Services	9,405	19,172	6,652	3,469	38,699
<b>Total Communities Directorate</b>	<b>11,737</b>	<b>21,297</b>	<b>6,652</b>	<b>3,469</b>	<b>43,155</b>

11.2 In Adult Social Care:

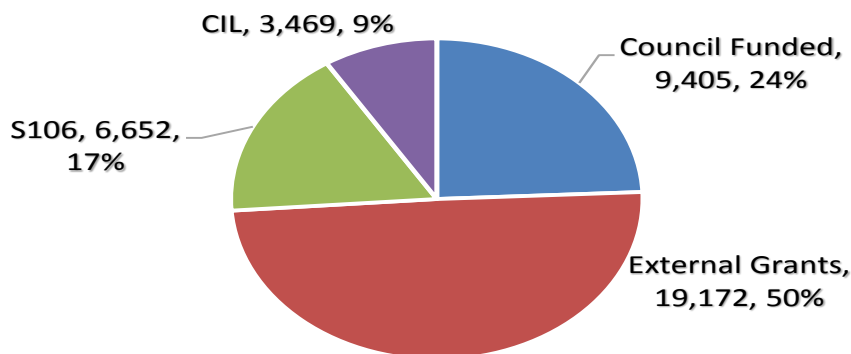
- (1) The proposed three year service programme of £4.4million, equates to 10% of the overall Communities Directorate programme and is anticipated to be partially funded through £2.1million of external grants.
- (2) The programme includes a number of schemes funded from grants from the Department of Health (DoH) to improve the efficiency and effectiveness of the service. This includes £400k for the implementation of assistive technology to enable vulnerable adults to be supported remotely with fewer social worker visits.
- (3) £3.6million of the service programme is focused on the acquisition of occupational therapy aids and equipment from the Berkshire Community Equipment Store (BCES).
- (4) A provision of £150k per annum (£450k over the programme), is allocated for structural maintenance of Council operated care homes to fulfil ongoing requirements for maintenance and refurbishment.

11.3 In Children & Family Services £53k is allocated to be fully funded by the Council, over the period of the programme for building works to foster carers' homes, to enable more children with disabilities to be fostered within West Berkshire.

11.4 The proposed three year Education programme is funded as follows:



## Education Services: Breakdown of Programme Funding (£'000s)



11.5 In recent years, the strategy for capital investment in Education has mainly focussed mainly on provision of suitable and sufficient school places across the district and the provision of buildings and grounds that meet all legislative requirements, are in good condition, and are safe and secure. While these priorities continue to be important, the new programme also allocates more resources to new provision for special educational needs, which helps to address pressures on the revenue budget for High Needs; rationalising accommodation at schools which are undersubscribed, in order to help make them more efficient and financially viable; and at expanding high quality nursery provision, to meet increased demand and to attract government revenue funding for free nursery places.

11.6 The main issues around major schemes included in the programme are as follows:

- (1) Work to secure the site for the expansion of new Theale Primary school is in its final stages and should be concluded shortly. This will enable the new school to be delivered by September 2020. The delay to this project has resulted in a higher contract cost than originally forecast, because of the effect of inflation on building costs.
- (2) The building of Highwood Copse is currently under construction, and the programme allows for the completion of this project. Previous delays have also resulted in an increase the cost of this project.
- (3) Work is underway to deliver the accommodation solutions to mitigate the impact from the significant primary demographic pressure as it moves into secondary in Newbury and Thatcham. The solutions to pressure on secondary places include the expansion of Trinity and Kennet schools
- (4) The programme also includes the provision of additional secondary places at the Willink School in Burghfield, as result of current demand and planned future housing developments.
- (5) Design development is underway for the replacement of the existing iCollege facility in the east of the district. Council officers and members

are working closely with Tilehurst Parish Council to reach agreement on a building solution on the current site.

- (6) The programme includes the provision of additional provision for pupils with Social Emotional and Mental Health (SEMH) and Moderate Learning Difficulties (MLD) across both primary and secondary phases. The primary MLD unit is planned to be built in 2021/22. Spending on the other units is expected to fall mainly in 2022/23.
- (7) The Planned Maintenance programme also continues to address the most urgent capital maintenance needs across the estate.

#### 11.7 The Economy & Environment Directorate

Economy and Environment	Council Funded	External Grants	S106	CIL	Total by Service
	£'000	£'000	£'000	£'000	£'000
Public Protection and Culture	3,339	7	0	304	3,650
Transport and Countryside	6,268	20,349	4,898	2,590	34,105
Development and Planning	3,604	3,366	0	0	6,970
<b>Total Economy and Environment</b>	<b>13,211</b>	<b>23,721</b>	<b>4,898</b>	<b>2,894</b>	<b>44,724</b>

11.8 The Public Protection and Culture programme represents 8% of the total three year Economy and Environment programme. The service programme includes:

- (1) Ongoing maintenance of Shaw House, the West Berkshire Museum, Libraries and Leisure Centres;
- (2) Investment in leisure centres to ensure the safe running of the centres and to comply with the existing leisure contract; however it will necessary to review future plans for investment in leisure centres in 2019 in line with the Council's new Leisure Strategy, due to be completed in the summer of 2019;
- (3) A major new scheme to install solar panels on a number of Council Buildings in order to generate electricity for those buildings to achieve significant savings in Council energy costs. This scheme is estimated at a capital cost of £750k and is expected to deliver revenue savings at a level which will cover the cost of financing the capital investment and generate additional revenue savings in the region of £30k per year.

11.9 In Highways and Countryside, investment in the transport network keeps the local economy moving, supports future economic development and helps deliver a better quality of life for local people.

11.10 The Highways and Transport Capital programme is driven by a number of key plans and strategies including the Council's Local Transport Plan 2011 to 2026 (LTP3). LTP3 is informed by a number of service specific plans and strategies as detailed below:

- (a) Freight strategy
- (b) Smarter choices strategy

- (c) Passenger transport strategy
- (d) Road safety strategy
- (e) Sustainable modes of travel strategy
- (f) Parking strategy
- (g) Network Management Plan

11.11 The programme is also driven by the Highways Asset Management Plan which provides guidance on the delivery of value for money highway maintenance services with the aim of providing a safer highway network, improved travelling conditions for all highway users, and ensures greater care of the local environment. West Berkshire Council's development and implementation of highways asset management principles has been recognised nationally. This has resulted in a favourable maintenance grant settlement from the Department for Transport.

11.12 The proposed three year programme includes:

- (1) £12million for carriageway resurfacing over the three years, along with a further £2.4million for the maintenance of other major highway assets including bridges and street lighting; £1.7million for maintenance and improvements to highway drainage and the installation of general district wide flood alleviation improvements;
- (2) £11.3million for Network Management and Road Safety improvements, including improvements to Newbury Station and to the Robinhood Roundabout on the A339 in Newbury and a new road from the A339 to provide an additional access to the strategic development site at Sandford (with the help of considerable investment from the Local Enterprise Partnership);
- (3) £525k investment in the essential maintenance and improvement of 1,100km of rights of way, public conveniences and children's play areas.

11.13 The three year Development and Planning programme includes £4.7million for disabled facilities grants, of which £3.3million is funded by government grant and the remainder by the Council.

11.14 The three year Resources Directorate programme is summarised below.

Resources	Council Funded	External Grants	S106	CIL	Total by Service
	£'000	£'000	£'000	£'000	£'000
Finance and Property	39,775	0	0	0	39,775
Customer Services and ICT	3,594	0	0	0	3,594
Strategic Support	351	0	0	0	351
Chief Executive	35	0	0	0	35
Legal Services	134	0	0	0	134
<b>Total Communities Directorate</b>	<b>43,890</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,890</b>

The largest elements of this programme are £35 million further investment in commercial property (to be financed from future rental income) and maintenance of corporate buildings and ICT systems.

## 12. Conclusion

- 12.1 It is currently forecast that it will be possible to fund the capitalisation of revenue items and other pressures on the 2019/20 to 2021/22 capital programme, by continuing to increase the revenue budget for capital financing by £500k per year until 2028/29. However, as this is based on long term assumptions about future spend, capital spending and financing plans will need to be kept under review to ensure that it is possible to maintain the Council's asset base as fit for purpose with an affordable impact on the revenue budget.

## 13. Consultation and Engagement

13.1 John Ashworth – Corporate Director

13.2 Andy Walker – Head of Finance

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### Background Papers:

Medium Term Financial Strategy (also on this agenda)

Investment and Borrowing Strategy (also on this agenda)

Council Strategy

Highways Asset Management Plan

Property Asset Management Plan (approved by Council in March 2018)

Property Investment Strategy (approved by Council in July 2018)

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### Subject to Call-In:

Yes: ☐ No: X

The item is due to be referred to Council for final approval ☒

Delays in implementation could have serious financial implications for the Council ☐

Delays in implementation could compromise the Council's position ☐

Considered or reviewed by Overview and Scrutiny Management Commission or associated Task Groups within preceding six months ☐

Item is Urgent Key Decision ☐

Report is to note only

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### Strategic Aims and Priorities Supported:

The proposals will help achieve the following Council Strategy aims:

- ☒ **BEC – Better educated communities**
- ☒ **SLE – A stronger local economy**
- ☒ **P&S – Protect and support those who need it**
- ☒ **HQL – Maintain a high quality of life within our communities**
- ☒ **MEC – Become an even more effective Council**

The proposals contained in this report will help to achieve the following Council Strategy priorities:

- ☒ **BEC1 – Improve educational attainment**
  - ☒ **BEC2 – Close the educational attainment gap**
  - ☒ **SLE2 – Deliver or enable key infrastructure improvements in relation to roads, rail, flood prevention, regeneration and the digital economy**
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- ☒ **P&S1 – Good at safeguarding children and vulnerable adults**
  - ☒ **HQL1 – Support communities to do more to help themselves**
  - ☒ **MEC1 – Become an even more effective Council**
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# Appendix D

## Summary Capital Programme 2019/20 -2021/22

	2019/20					2020/21					2021/22					TOTAL - 2019 to 2022				
	Council	External	S106	CIL	Total	Council	External	S106	CIL	Total	Council	External	S106	CIL	Total	Council	External	S106	CIL	Total
<b>Communities</b>																				
Adult Social Care	750,725	824,815	-	-	1,575,540	150,000	724,770	-	-	874,770	768,370	574,770	-	-	1,343,140	1,669,095	2,124,355	-	-	3,793,450
Children & Family Services	13,000	-	-	-	13,000	20,000	-	-	-	20,000	20,000	-	-	-	20,000	53,000	-	-	-	53,000
Education Services	2,384,091	11,116,757	2,056,862	562,550	16,120,260	3,860,850	5,759,700	314,060	2,669,660	12,604,270	3,160,430	2,295,910	4,281,550	236,920	9,974,810	9,405,371	19,172,367	6,652,472	3,469,130	38,699,340
<b>Total Communities</b>	<b>3,147,816</b>	<b>11,941,572</b>	<b>2,056,862</b>	<b>562,550</b>	<b>17,708,800</b>	<b>4,030,850</b>	<b>6,484,470</b>	<b>314,060</b>	<b>2,669,660</b>	<b>13,499,040</b>	<b>3,948,800</b>	<b>2,870,680</b>	<b>4,281,550</b>	<b>236,920</b>	<b>11,337,950</b>	<b>11,127,466</b>	<b>21,296,722</b>	<b>6,652,472</b>	<b>3,469,130</b>	<b>42,545,790</b>
<b>Economy and Environment</b>																				
Public Protection and Culture	2,268,021	6,564	-	104,000	2,378,585	570,151	-	-	-	570,151	501,033	-	-	-	501,033	3,339,205	6,564	-	104,000	3,449,769
Transport and Countryside	2,186,530	7,686,200	2,022,700	750,000	12,645,430	2,048,060	7,943,515	2,767,700	1,070,000	13,829,275	2,033,060	4,719,072	107,700	770,000	7,629,832	6,267,650	20,348,787	4,898,100	2,590,000	34,104,537
Development and Planning	2,459,900	1,122,000	-	-	3,581,900	567,990	1,122,000	-	-	1,689,990	576,240	1,122,000	-	-	1,698,240	3,604,130	3,366,000	-	-	6,970,130
<b>Total Economy and Environment</b>	<b>6,914,451</b>	<b>8,814,764</b>	<b>2,022,700</b>	<b>854,000</b>	<b>18,605,915</b>	<b>3,186,201</b>	<b>9,065,515</b>	<b>2,767,700</b>	<b>1,070,000</b>	<b>16,089,416</b>	<b>3,110,333</b>	<b>5,841,072</b>	<b>107,700</b>	<b>770,000</b>	<b>9,829,105</b>	<b>13,210,985</b>	<b>23,721,351</b>	<b>4,898,100</b>	<b>2,694,000</b>	<b>44,524,436</b>
<b>Resources</b>																				
Finance and Property	37,094,480	-	-	-	37,094,480	1,399,570	-	-	-	1,399,570	1,281,130	-	-	-	1,281,130	39,775,180	-	-	-	39,775,180
Customer Services and ICT	1,416,170	-	-	-	1,416,170	1,253,600	-	-	-	1,253,600	924,600	-	-	-	924,600	3,594,370	-	-	-	3,594,370
Strategic Support	117,000	-	-	-	117,000	117,000	-	-	-	117,000	117,000	-	-	-	117,000	351,000	-	-	-	351,000
Chief Executive	35,000				35,000	-				-	-				-	35,000	-	-	-	35,000
Legal Services	43,860	-	-	-	43,860	44,740	-	-	-	44,740	45,630	-	-	-	45,630	134,230	-	-	-	134,230
<b>Total Resources</b>	<b>38,706,510</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>38,706,510</b>	<b>2,814,910</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,814,910</b>	<b>2,368,360</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,368,360</b>	<b>43,889,780</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>43,889,780</b>
<b>Total</b>	<b>48,768,777</b>	<b>20,756,336</b>	<b>4,079,562</b>	<b>1,416,550</b>	<b>75,021,225</b>	<b>10,031,961</b>	<b>15,549,985</b>	<b>3,081,760</b>	<b>3,739,660</b>	<b>32,403,366</b>	<b>9,427,493</b>	<b>8,711,752</b>	<b>4,389,250</b>	<b>1,006,920</b>	<b>23,535,415</b>	<b>68,228,231</b>	<b>45,018,073</b>	<b>11,550,572</b>	<b>6,163,130</b>	<b>130,960,006</b>

## Detailed Capital Programme 2019/20 -2021/22

Project Title	Description of Project	Council 19/20	Government and other Grants 19/20	S106 19/20	CIL 19/20	Total 19/20	Council 20/21	Government and other Grants 20/21	S106 20/21	CIL 20/21	Total 20/21	Council 21/22	Government and other Grants 21/22	S106 21/22	CIL 21/22	Total 21/22	Council 19-22	Government and other Grants 19-22	S106 19-22	CIL 19-22	Total 19-22
<b>Adult Social Care</b>																					
O/T Equipment	Annual provision for essential aids & equipment for vulnerable people. Including proportion of Occupational Therapists' time	600,725	574,815			1,175,540		574,770			1,184,250	618,370	574,770			1,193,140	1,219,095	1,724,355	0	0	2,943,450
Assistive Technology	Assistive technology is a key part of our work to reduce commissioning of expensive care packages. This initiative will support us to meet the new duty of prevention Care Act (2014)		250,000			250,000		150,000			150,000	0				0	0	400,000	0	0	400,000
Adult Social Care PMP		150,000				150,000	150,000				150,000	150,000				150,000	450,000	0	0	0	450,000
		<b>750,725</b>	<b>824,815</b>	<b>0</b>	<b>0</b>	<b>1,575,540</b>	<b>150,000</b>	<b>724,770</b>	<b>0</b>	<b>0</b>	<b>1,484,250</b>	<b>768,370</b>	<b>574,770</b>	<b>0</b>	<b>0</b>	<b>1,343,140</b>	<b>1,669,095</b>	<b>2,124,355</b>	<b>0</b>	<b>0</b>	<b>3,793,450</b>
<b>Children and Family Services</b>																					
Building work to foster homes	To enable more children to be fostered in West Berkshire	13,000				13,000	20,000				20,000	20,000				20,000	53,000	0	0	0	53,000
		<b>13,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>53,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>53,000</b>
<b>Education Services</b>																					
Education Capital Salaries	Capital element of the Place Planning & Development Team	313,561	0	4,509	0	318,070	312,950	0	11,480	0	324,430	330,920	0	0	0	330,920	957,431	0	15,989	0	973,420
Theale Primary School - Basic Need	Expansion of the school from 1.0FE to 1.5FE to meet local primary basic need.		6,289,790		0	6,289,790		371,450	0	0	371,450		169,600	0	0	169,600	0	6,830,840	0	0	6,830,840
Highwood Copse - Basic Need	Provision of a new 1FE Primary school with Nursery class to meet primary basic need across Newbury.	0	841,135	1,094,645		1,935,780	0	252,950	0	0	252,950	0	0	0	0	0	0	1,094,085	1,094,645	0	2,188,730
Park House - Expansion	Impact at Park House school of additional pupil numbers from Racecourse and Sandleford new housing developments.				0	0	0	0	52,160	0	52,160	0	0	882,470	0	882,470	0	0	934,630	0	934,630
Universal Infant Free School Meals	To provide necessary infrastructure expansion to enable provision of universal infant free school meals.	10,360	0	0	0	10,360	3,840	0	0	0	3,840	0	0	0	0	0	14,200	0	0	0	14,200
Francis Bailey - Foundation Stage	Replacement of partially failed timber framed Foundation Stage building. Funded under PSBP2.	0	19,490	0	0	19,490	0	0	0	0	0	0	0	0	0	0	0	19,490	0	0	19,490
The Winchcombe - Basic Need Bulge	Increase accommodation to enable an additional bulge class of 30 from September 2016.	30,000	241,870	0	0	271,870	0	7,010	0	0	7,010	0	0	0	0	0	30,000	248,880	0	0	278,880
Additional Places in Compton - Primary Basic Need.	School expansion to meet forecast primary pupil growth.		3,920	0	0	3,920	0	0	0	0	0	0	0	0	0	0	0	3,920	0	0	3,920
Schools Surveys	5-year rolling programme to undertake Asbestos, Condition, Fire and Legionella surveys.	35,000	0	0	0	35,000	35,000	0	0	0	35,000	35,000	0	0	0	35,000	105,000	0	0	0	105,000
Castle School - Basic Need (Secondary)	Further expansion of Castle school of three classrooms and associated support spaces to address insufficient places for anticipated pupil numbers.		18,710	0	0	18,710	0	0	0	0	0	0	0	0	0	0	0	18,710	0	0	18,710
Hungerford Primary - UIFSM	Kitchen expansion to enable continued delivery of universal infant free school meals	10,000	0	24,720	0	34,720	394,280	0	0	0	394,280	6,600	0	0	0	6,600	410,880	0	24,720	0	435,600
The Willink - Expansion	To mitigate the impact from secondary basic need and potential further housing developments within the school's catchment area.	0	567,350	229,200		796,550	0	0	0	1,988,620	1,988,620		0	0	67,500	67,500	0	567,350	229,200	2,056,120	2,852,670
Speenhamland - Basic Need	Expansion of school by 0.6FE to meet primary basic need across Newbury, including expansion of Physical Disability Resourced Unit.	188,890	504,410	88,070	0	781,370	19,180		0	0	19,180		0	0	0	0	208,070	504,410	88,070	0	800,550
East of Area PRU Provision	Provision of a permanent new building for the iCollege east of area provision.	742,990	0	0	341,000	1,083,990	541,990	0	0	0	541,990	0	0	0	34,970	34,970	1,284,980	0	0	375,970	1,660,950



# Capital Programme 2019/20 to 2021/22 – Supporting Information

Project Title	Description of Project	Council 19/20	Government and other Grants 19/20	S106 19/20	CIL 19/20	Total 19/20	Council 20/21	Government and other Grants 20/21	S106 20/21	CIL 20/21	Total 20/21	Council 21/22	Government and other Grants 21/22	S106 21/22	CIL 21/22	Total 21/22	Council 19-22	Government and other Grants 19-22	S106 19-22	CIL 19-22	Total 19-22
Pangbourne Primary School - Extension	The provision of additional office and meeting room space and to address safeguarding concerns by the creation of a secure circulation route within the school building.			3,690	0	3,690				0	0	0				0	0	0	3,690	0	3,690
Hermitage Primary School - multi purpose classroom	Provision of an additional multi purpose classroom space for music, art and cookery.	5,950		141,110	0	147,060	3,480			0	3,480	0				0	9,430	0	141,110	0	150,540
Theale Primary School - Basic Need Bulge 2018	To provide sufficient accommodation to enable admission of higher numbers in September 2018 in lieu of the permanent expansion project completion.	90,010			0	90,010	23,000			0	23,000	0				0	113,010	0	0	0	113,010
Trinity School - Secondary Basic Need	Expansion of Trinity Secondary School from 6FE to 7FE as part of Planning Area 12 pupil place strategy.		252,550	14,110	0	266,660		3,191,100		0	3,191,100	0	42,240			42,240	0	3,485,890	14,110	0	3,500,000
Kennet School - Secondary Basic Need	Increase accommodation to enable an additional bulge class of 30 for September 2019.		391,582	294,788	0	686,370		17,810		0	17,810	0				0	0	409,392	294,788	0	704,180
Aldermaston - multi purpose classroom	Provision of an additional multi purpose classroom space for music, art and cookery.			162,020	0	162,020			3,730	0	3,730	0				0	0	0	165,750	0	165,750
Special Provision Fund Allocation	Grant funding to make capital investment in provision for pupils with special educational needs and disabilities.		192,500		0	192,500		3,500		0	3,500	0				0	0	196,000	0	0	196,000
Parsons Down Accommodation Rationalisation	Rationalisation of accommodation to align with reduced admission number due to decline in forecast pupil numbers and to create a viable 2FE school.				221,550	221,550	1,826,470				1,826,470				44,330	44,330	1,826,470	0	0	265,880	2,092,350
Education Capital Maintenance Programme	Rolling maintenance programme formulated for each service using the current condition survey data.	523,220	1,732,500	0	0	2,255,720	400,000	1,680,000	0	0	2,080,000	400,000	1,680,000	0	0	2,080,000	1,323,220	5,092,500	0	0	6,415,720
Sandleford Park Development - New Primary school (1)	Provision of additional primary provision to meet the impact from the Sandleford Park Housing Development.					0					0			372,140		372,140	0	0	372,140	0	372,140
Westwood Farm Infant - Library and Store	Creation of a library space to enable full use of main school hall space.				0	0			116,980	0	116,980	0		2,690		2,690	0	0	119,670	0	119,670
Theale Primary School - Site Options Appraisal	Undertake an options appraisal of future possible uses of the current Theale Primary school site.	10,000			0	10,000				0	0	0				0	10,000	0	0	0	10,000
Pupil Place Survey	A survey to establish the medium-long term impact from new housing developments across the primary and secondary phases.	7,000			0	7,000				0	0	0				0	7,000	0	0	0	7,000
Early Years Free Entitlement	Capital investment to support LA duty under the Childcare Act 2016 to secure sufficient places for the extended entitlement of 30 hours childcare for eligible working parents of 3 and 4 year olds.					0	9,540				9,540	50,000				50,000	59,540	0	0	0	59,540
Aids and Adaptations	Provision of special equipment for children with disabilities, including proportion of occupational therapists' time	70,560				70,560	74,090				74,090	77,790				77,790	222,440	0	0	0	222,440

## Capital Programme 2019/20 to 2021/22 – Supporting Information

Project Title	Description of Project	Council 19/20	Government and other Grants 19/20	S106 19/20	CIL 19/20	Total 19/20	Council 20/21	Government and other Grants 20/21	S106 20/21	CIL 20/21	Total 20/21	Council 21/22	Government and other Grants 21/22	S106 21/22	CIL 21/22	Total 21/22	Council 19-22	Government and other Grants 19-22	S106 19-22	CIL 19-22	Total 19-22
Additional Places - Secondary Basic Need	Additional primary provision to meet the impact from the Sandford Park Housing Development.				0	0					0	0	214,870			214,870	0	214,870	0	0	214,870
Castle Gate - increased capacity	Additional primary provision to meet the impact from the Sandford Park Housing Development.	211,090			0	211,090	177,030				177,030	9,180				9,180	397,300	0	0	0	397,300
MLD Resourced Provision - Primary	Provision of resourced provision for primary aged pupils with MLD SEND.	5,000				5,000		93,590			93,590		146,140			146,140	5,000	239,730	0	0	244,730
MLD Resourced Provision - Secondary	Provision of resourced provision for secondary aged pupils with MLD SEND.					0	20,000				20,000				47,060	47,060	20,000	0	0	47,060	67,060
SEMH/ASD Resourced Provision Primary	Provision of resourced provision for primary aged pupils with SEMH/ASD to meet demand and reduce pressure on the High Needs Block.					0	20,000				20,000	4,000	43,060			47,060	24,000	43,060	0	0	67,060
SEMH/ASD Resourced Provision Secondary	Provision of resourced provision for secondary aged pupils with SEMH/ASD to meet demand and reduce pressure on the High Needs Block.	10,000				10,000					0				43,060	43,060	10,000	0	0	43,060	53,060
Calcot Schools - Remodelling	The remodelling of accommodation to align with change of PAN to address financial pressures associated with current PAN and deficiencies with current accommodation.	30,000				30,000				681,040	681,040	2,246,940				2,246,940	2,276,940	0	0	681,040	2,957,980
St Joseph's Primary School - Nursery Provision	Capital investment to support LA duty under the Childcare Act 2016 to secure sufficient places for the extended entitlement of 30 hours childcare.	90,460				90,460					0					0	90,460	0	0	0	90,460
North Newbury - New primary school	Additional primary provision to meet the impact from the North Newbury Housing Development.		60,950			60,950		142,290	129,710		272,000			3,024,250		3,024,250	0	203,240	3,153,960	0	3,357,200
<b>Public Protection and Culture</b>		<b>2,384,091</b>	<b>11,116,757</b>	<b>2,056,862</b>	<b>562,550</b>	<b>16,120,260</b>	<b>3,860,850</b>	<b>5,759,700</b>	<b>314,060</b>	<b>2,669,660</b>	<b>12,604,270</b>	<b>3,160,430</b>	<b>2,295,910</b>	<b>4,281,550</b>	<b>236,920</b>	<b>9,974,810</b>	<b>9,405,371</b>	<b>19,172,367</b>	<b>6,652,472</b>	<b>3,469,130</b>	<b>38,699,340</b>
Planned Maintenance of Leisure Centres		417,000				417,000	170,000				170,000	120,000			0	120,000	707,000	0	0	0	707,000
Shawhouse Mansion Mtee	Maintenance Programme as advised by Consultants and under terms of HLF grant (25 year duration)	159,000	6,564			165,564	80,000				80,000	70,000			0	70,000	309,000	6,564	0	0	315,564
Museum Maint & Repair	Ongoing programme of repairs including addressing damp issues	110,000				110,000	20,000				20,000	20,000			0	20,000	150,000	0	0	0	150,000
Maintenance of Library Buildings	Provision for essential repairs	50,000				50,000	25,000				25,000	25,000				25,000	100,000	0	0	0	100,000
Libraries ICT (replacement PCs and additional self service)	Improvements to public access IT facilities in Newbury Library				104,000	104,000					0	0			0	0	0	0	0	104,000	104,000
Library Books	Replenishing book stock (previously funded from revenue)	180,000				180,000	162,000				162,000	162,000				162,000	504,000	0	0	0	504,000
Berkshire Records Office	West Berkshire Share of Replacement/upgrade of major plant	20,000				20,000	10,000				10,000	10,000				10,000	40,000	0	0	0	40,000
Corn Exchange	To meet residual landlord's maintenance responsibilities prior to transfer to trust	50,000				50,000											50,000	0	0	0	50,000

## Capital Programme 2019/20 to 2021/22 – Supporting Information

Project Title	Description of Project	Council 19/20	Government and other Grants 19/20	S106 19/20	CIL 19/20	Total 19/20	Council 20/21	Government and other Grants 20/21	S106 20/21	CIL 20/21	Total 20/21	Council 21/22	Government and other Grants 21/22	S106 21/22	CIL 21/22	Total 21/22	Council 19-22	Government and other Grants 19-22	S106 19-22	CIL 19-22	Total 19-22
The Dolphin Centre	To meet residual landlord's maintenance responsibilities prior to transfer to trust	10,000				10,000											10,000	0	0	0	10,000
Essential Capital Investment in Leisure Core Sites	Capital Investment in Leisure Provision as contractually agreed as part of Parkwood contract.	121,557				121,557					0				0	0	121,557	0	0	0	121,557
Leisure Centre Compliance and Modernisation	Capital Investment in Leisure Provision - required to maintain existing sites as EoA new site currently removed.	400,464				400,464	103,151				103,151	94,033			0	94,033	597,648	0	0	0	597,648
Solar Panel Project	Invest to Save Scheme to install solar panels on council buildings to reduce energy costs and carbon usage	750,000				750,000											750,000	0	0	0	750,000
		<b>2,268,021</b>	<b>6,564</b>	<b>0</b>	<b>104,000</b>	<b>2,378,585</b>	<b>570,151</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>570,151</b>	<b>501,033</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>501,033</b>	<b>3,339,205</b>	<b>6,564</b>	<b>0</b>	<b>104,000</b>	<b>3,449,769</b>
<b>Transport and Countryside</b>																					
<b>RESURFACING</b>																					
Savings to pay for lifecycle investment in A4	Annual Programme	-104,000				-104,000	-123,000				-123,000	-138,000				-138,000	-365,000	0	0	0	-365,000
2019/20 Schemes	Annual Programme	1,432,970	2,121,365			3,554,335					0					0	1,432,970	2,121,365	0	0	3,554,335
2020/21 Schemes	Annual Programme					0	1,432,970	2,106,560			3,539,530					0	1,432,970	2,106,560	0	0	3,539,530
2021/22 Schemes	Annual Programme					0					0	1,432,970	2,082,571			3,515,541	1,432,970	2,082,571	0	0	3,515,541
Term Maintenance Establishment	Term Maintenance Establishment	0	153,015	0	0	153,015	0	154,545	0	0	154,545	0	156,091	0	0	156,091	0	463,651	0	0	463,651
Newbury Town Centre Paving Maintenance			100,000			100,000		100,000			100,000					0	0	200,000	0	0	200,000
Capitalised Hand Patching	Council funded	278,000				278,000	278,000				278,000	278,000				278,000	834,000	0	0	0	834,000
Capitalised Sign and Roan Marking Maintenance	Council funded	110,000				110,000	110,000				110,000	110,000				110,000	330,000	0	0	0	330,000
Capitalised Drainage Maintenance	Council funded	175,000				175,000	175,000				175,000	175,000				175,000	525,000	0	0	0	525,000
<b>BRIDGEWORKS</b>																					
Essential Bridge Maintenance		0	400,000	0	0	400,000	0	400,000	0	0	400,000	0	400,000	0	0	400,000	0	1,200,000	0	0	1,200,000
Preventative Bridge Maintenance	Maintenance	0	100,000	0	0	100,000	0	100,000	0	0	100,000	0	100,000	0	0	100,000	0	300,000	0	0	300,000
Aldermaston Lift Bridge Replacement	Subject to feasibility in 2017/18	0	0	20,000	0	20,000	0	0	600,000	0	600,000	0	0	0	0	0	0	0	620,000	0	620,000
						0															
<b>LAND DRAINAGE &amp; FLOODING</b>																					
Land Drainage Works	Annual Programme	0	200,000	0	0	200,000	0	200,000	0	0	200,000	0	200,000	0	0	200,000	0	600,000	0	0	600,000
2019/20	Annual Programme		100,000			100,000					0					0	0	100,000	0	0	100,000
2020/21	Annual Programme					0		100,000			100,000					0	0	100,000	0	0	100,000
2021/22	Annual Programme					0					0		100,000			100,000	0	100,000	0	0	100,000
						0															
<b>EA FUNDED PROJECTS</b>																					
Hamstead Norreys FAS	Subject to DEFRA funding					0							137,000			137,000	0	137,000	0	0	137,000
East Thatcham (Harts Hill & Siege Cross)	Subject to DEFRA funding												40,000			40,000	0	40,000	0	0	40,000
Thatcham Memorial Fields FAS	Subject to DEFRA funding												40,000			40,000	0	40,000	0	0	40,000
North Thatcham - Bowling Green Rd and Heath Lane.	Subject to DEFRA funding		30,000			30,000							60,000			60,000	0	90,000	0	0	90,000

# Capital Programme 2019/20 to 2021/22 – Supporting Information

Project Title	Description of Project	Council 19/20	Government and other Grants 19/20	S106 19/20	CIL 19/20	Total 19/20	Council 20/21	Government and other Grants 20/21	S106 20/21	CIL 20/21	Total 20/21	Council 21/22	Government and other Grants 21/22	S106 21/22	CIL 21/22	Total 21/22	Council 19-22	Government and other Grants 19-22	S106 19-22	CIL 19-22	Total 19-22
<b>STREET LIGHTING</b>						0															
Ongoing replacements of lighting columns and lanterns		0	100,000	0	0	100,000	0	100,000	0	0	100,000	0	100,000	0	0	100,000	0	300,000	0	0	300,000
On Street Electric Charge Points	Subject to DfT Grant Bid		15,000			15,000		15,000			15,000		15,000			15,000	0	45,000	0	0	45,000
						0															
<b>CAR PARKS</b>																					
Multi Storey car parks car washing facilities	Subject to Capital Bid.	40,000				40,000					0					0	40,000	0	0	0	40,000
Kennet Centre Car Park Painting	Subject to Capital Bid.	60,000				60,000					0					0	60,000	0	0	0	60,000
Play Machine Replacement	Subject to Capital Bid.	50,000				50,000	50,000				50,000	50,000				50,000	150,000	0	0	0	150,000
						0															
<b>FOOTWAYS</b>																					
Improved Footways and verges	Annual Programme	0	70,000	0	10,000	80,000	0	70,000	0	0	70,000	0	70,000	0	0	70,000	0	210,000	0	10,000	220,000
Frouds Lane Footpath	S106 Funded	0	0	110,000	0	110,000	0	0	0	0	0	0	0	0	0	0	0	0	110,000	0	110,000
Wasing Lane Footpath	S106 Funded			70,000		70,000											0	0	70,000	0	70,000
Station Road Hungerford	Subject to FGW Grant Funding		20,000			20,000											0	20,000	0	0	20,000
						0															
<b>CYCLEWAYS</b>																					
New / Improved Cycleways	Annual Programme	-	70,000.00	-	-	70,000.00	-	70,000.00	-	-	70,000.00	-	70,000.00	-	-	70,000.00	-	210,000.00	-	-	210,000.00
						0															
<b>PARISH S106/CIL IMPROVEMENTS</b>																					
Future CIL Improvements	S106 investigation/studies	0	0	0	0	0	0	0	0	650,000	650,000	0	0	0	650,000	650,000	0	0	0	1,300,000	1,300,000
						0															
<b>SAFETY &amp; ACCIDENT REDUCTION</b>																					
School Safety Improvements	Annual Programme	0	50,000	0	20,000	70,000	0	50,000	0	0	50,000	0	50,000	0	0	50,000	0	150,000	0	20,000	170,000
Accident Reduction Works	Annual programme	0	75,000	0	0	75,000	0	75,000	0	0	75,000	0	75,000	0	0	75,000	0	225,000	0	0	225,000
Speed Limit Reviews	Annual programme	0	30,000	0	0	30,000	0	30,000	0	0	30,000	0	30,000	0	0	30,000	0	90,000	0	0	90,000
Hgv Signing	Annual programme	0	30,000	0	0	30,000	0	30,000	0	0	30,000	0	30,000	0	0	30,000	0	90,000	0	0	90,000
Traffic Signal Upgrades	Annual programme	0	50,000	0	0	50,000	0	50,000	0	0	50,000	0	50,000	0	0	50,000	0	150,000	0	0	150,000
						0															
<b>NETWORK MANAGEMENT IMPROVEMENTS</b>																					
Robinhood Improvements	S106 funded	0	0	0	0	0	0	0	1,500,000	0	1,500,000	0	0	0	0	0	0	0	1,500,000	0	1,500,000
A4 Faraday Road Improvements					0	0				320,000	320,000						0	0	0	320,000	320,000
A339 Bear Lane Junction Improvements	A339 Bear Lane Junction Improvements	0	0	0	290,000	290,000	0	0	0	0	0	0	0	0	0	0	0	0	0	290,000	290,000
Burger King Junction Improvements	S106	0	0	0	0	0	0		440,000	0	440,000	0	0	0	0	0	0	0	440,000	0	440,000
Sandleford Access Improvements	LEP & S106 Funded		500,000	1,500,000	0	2,000,000	0	1,000,000	0	0	1,000,000	0	0	0	0	0	0	1,500,000	1,500,000	0	3,000,000
A4 Thatcham ITS	S106 funded	0	0	100,000	0	100,000	0	0	0	0	0	0	0	0	0	0	0	0	100,000	0	100,000
A4 Hambridge Road and Lower Way Signal Upgrade	CIL Funded				350,000	350,000					0						0	0	0	350,000	350,000
Theale Bypass Noise Investigation Feasibility	DfT Funding	0	15,000	0	0	15,000	0	0	0	0	0	0	0	0	0	0	0	15,000	0	0	15,000
A339 Route Study	In partnership with Hampshire County Council			35,000		35,000					0					0	0	0	35,000	0	35,000
						0					0					0					
<b>ASSESSMENT &amp; EVALUATIONS</b>																					
Future Project Assessment & Evaluations	Assessment and feasibility of works to support bids for grant, S106, CIL, LDF and LTP3.	0	35,000	0	0	35,000	0	50,000	0	0	50,000	0	50,000	0	0	50,000	0	135,000	0	0	135,000
						0															

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Project Title	Description of Project	Council 19/20	Government and other Grants 19/20	S106 19/20	CIL 19/20	Total 19/20	Council 20/21	Government and other Grants 20/21	S106 20/21	CIL 20/21	Total 20/21	Council 21/22	Government and other Grants 21/22	S106 21/22	CIL 21/22	Total 21/22	Council 19-22	Government and other Grants 19-22	S106 19-22	CIL 19-22	Total 19-22
<b>PUBLIC TRANSPORT</b>						0															
Public Transport Infrastructure	RTPI + Infrastructure	0	0	40,000	0	40,000	0	0	0	0	0	0	0	0	0	0	0	0	40,000	0	40,000
Newbury Rail Station	LEP Funded in partnership with FGW & NR		2,600,000			2,600,000		2,400,000			2,400,000						0	5,000,000	0	0	5,000,000
<b>SALARIES</b>																					
Highways & Transport	Annual Salaries for Projects Team - part funded by s.106	0	821,820	127,700	80,000	1,029,520	0	842,410	107,700	100,000	1,050,110	0	863,410	107,700	100,000	1,071,110	0	2,527,640	343,100	280,000	3,150,740
<b>COUNTRYSIDE</b>																					
Recreational walking routes	To improve selected pedestrian rights of way in order to increase their recreational value	13,890	0	0	0	13,890	13,890	0	0	0	13,890	13,890	0	0	0	13,890	41,670	0	0	0	41,670
Rights of way volunteer scheme	To undertake rights of way maintenance work by the use of volunteers	2,500	0	0	0	2,500	2,500	0	0	0	2,500	2,500	0	0	0	2,500	7,500	0	0	0	7,500
Improvements to pedestrian routes	Improve the condition of pedestrian routes	13,980	0	0	0	13,980	13,980	0	0	0	13,980	13,980	0	0	0	13,980	41,940	0	0	0	41,940
Disabled access to the countryside	Improve selected rights of way in order to increase their usability and recreational value for less able users.	7,000	0	0	0	7,000	7,000	0	0	0	7,000	7,000	0	0	0	7,000	21,000	0	0	0	21,000
Bridleway/cycling improvements	To improve selected rideable and cycleable rights of way in order to increase their recreational and/or utilitarian value	13,890	0	0	0	13,890	13,890	0	0	0	13,890	13,890	0	0	0	13,890	41,670	0	0	0	41,670
The Ridgeway National Trail	To maintain the trail at the standard required by Natural England	13,000	0	0	0	13,000	13,000	0	0	0	13,000	13,000	0	0	0	13,000	39,000	0	0	0	39,000
Recreational cycle routes	To improve selected cycleable rights of way in order to increase their recreational and/or utilitarian value.	13,880	0	0	0	13,880	13,880	0	0	0	13,880	13,880	0	0	0	13,880	41,640	0	0	0	41,640
Rural signing	Maintenance & improvement of direction signage on rural rights of way	5,270	0	0	0	5,270	5,270	0	0	0	5,270	5,270	0	0	0	5,270	15,810	0	0	0	15,810
Countryside Capital salaries	To manage the capital projects the Countryside Service is responsible for under the Local Transport Plan	39,270	0	0	0	39,270	19,800	0	0	0	19,800	19,800	0	0	0	19,800	78,870	0	0	0	78,870
Playground Improvement	To refurbish existing children's play areas that are now reaching the end of their recommended life span to ensure their compliance with relevant modern safety standards	21,880	0	0	0	21,880	21,880	0	0	0	21,880	21,880	0	0	0	21,880	65,640	0	0	0	65,640
henwick Wthy Sports Facility	New sports pitch. x 1 possibly 2 pitches if match funding becomes available	0	0	0	0	0	0	0	100,000	0	100,000	0	0	0	0	0	0	0	100,000	0	100,000
Prevention of vehicle access to public open spaces.	Measures to prevent undesirable access and occupation of public open spaces.			20,000		20,000			20,000		20,000			20,000	20,000		0	0	40,000	20,000	60,000
		2,186,530	7,686,200	2,022,700	750,000	12,645,430	2,048,060	7,943,515	2,767,700	1,070,000	13,829,275	2,033,060	4,719,072	107,700	770,000	7,629,832	6,267,650	20,348,787	4,898,100	2,590,000	34,104,537
<b>Development and Planning</b>																					
Home Repair and Discretionary Renovation Grants	Grants for emergency home repairs for older/vulnerable people	50,000				50,000	50,000				50,000	50,000				50,000	150,000	0	0	0	150,000
Disabled Facilities Grants	Mandatory grant for disabled adaptations, to enable local residents to live independently in their own homes.	446,500	1,112,000			1,558,500	453,670	1,112,000			1,565,670	460,980	1,112,000			1,572,980	1,361,150	3,336,000	0	0	4,697,150
Redevelopment of the Four Houses Corner Gypsy and Travellers' Site	To improve layout and security of the site and to enable renewal of lease	1,900,000				1,900,000					0					0	1,900,000	0	0	0	1,900,000
Travel Plans (Transport Planning)	Includes transport model and transport policy officer	45,900	10,000			55,900	46,820	10,000			56,820	47,760	10,000			57,760	140,480	30,000	0	0	170,480

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Temp Accommodation	Refurbishment of temporary accommodation	17,500				17,500	17,500				17,500	17,500				17,500	52,500	0	0	0	52,500
		2,459,900	1,122,000	0	0	3,581,900	567,990	1,122,000	0	0	1,689,990	576,240	1,122,000	0	0	1,698,240	3,604,130	3,366,000	0	0	6,970,130
<b>Finance and Property</b>																					
Planned Maintenance of Corporate Offices	Annual maintenance provision will be allocated to individual services in year using Condition Survey data.	935,000				935,000	594,000				594,000	462,000				462,000	1,991,000	0	0	0	1,991,000
Cap Sal Property	Capital Costs of Property Project Managers	627,820				627,820	640,380				640,380	653,190				653,190	1,921,390	0	0	0	1,921,390
Condition/Measured Surveys		12,000				12,000	37,000				37,000	42,000				42,000	91,000	0	0	0	91,000
Planned Maintenance of Other Corporate Buildings PMP		17,800				17,800	25,600				25,600	25,600				25,600	69,000	0	0	0	69,000
Health & Safety Compliance		6,000				6,000	14,000				14,000	9,000				9,000	29,000	0	0	0	29,000
Property Investment Strategy	In line with the commercial property investment strategy, funded from rental income	35,000,000				35,000,000	0				0	0				0	35,000,000	0	0	0	35,000,000
Potential Development Sites	Consultancy to prepare potential development sites for inclusion in local plan	220,000				220,000											220,000	0	0	0	220,000
Corporate Allocation	Contingency for unforeseen capital budget pressures across all services	98,000				98,000	40,000				40,000	40,000				40,000	178,000	0	0	0	178,000
Corporate Furniture Replacement		11,300				11,300	11,300				11,300	11,300				11,300	33,900	0	0	0	33,900
Finance Capital Salaries		36,560				36,560	37,290				37,290	38,040				38,040	111,890	0	0	0	111,890
Aggresso Upgrade		130,000				130,000					0					0	130,000	0	0	0	130,000
		37,094,480	0	0	0	37,094,480	1,399,570	0	0	0	1,399,570	1,281,130	0	0	0	1,281,130	39,775,180	0	0	0	39,775,180
<b>Customer Services &amp; ICT</b>																					
GIS Infrastructure	Funding for the maintenance and development of the Council's GIS infrastructure when the current balance sheet fund has been depleted.	52,000				52,000	52,000				52,000	52,000				52,000	156,000	0	0	0	156,000
Corporate Replacement Programme (CRP)	Re-provision of WBC ICT systems and equipment on an ongoing basis - spikes to provide major rebuilds of servers etc.	320,000				320,000	370,000				370,000	370,000				370,000	1,060,000	0	0	0	1,060,000
Replacement of PC Screens and Docking stations		80,000				80,000	80,000				80,000	80,000				80,000	240,000	0	0	0	240,000
VMware Servers & Hosts	Replace physical servers (hosts) as they reach end of life.	90,000				90,000	10,000				10,000	32,000				32,000	132,000	0	0	0	132,000
PSN Accreditation Maintenance	Essential security enhancement to maintain compliance with Government Connect requirements.	15,000				15,000	15,000				15,000	15,000				15,000	45,000	0	0	0	45,000
Remote Working Infrastructure Maintenance	Maintenance of WBC's remote working infrastructure (Currently Citrix but may change in future)	25,000				25,000	25,000				25,000	0				0	50,000	0	0	0	50,000
Network Infrastructure (Core Switches)	Replace core switches at end of life	30,000				30,000	0				0	70,000				70,000	100,000	0	0	0	100,000
Network Infrastructure (WiFi Provision)	Increase capacity coverage of WiFi in WBC offices	30,000				30,000	0				0	0				0	30,000	0	0	0	30,000
Planning Service Upgrades	System upgrades for planning systems	0				0	11,250				11,250	0				0	11,250	0	0	0	11,250
Windows Server OS Upgrades	Upgrade Windows Server Operating System to Windows Server 2012(Costs are largely resource to do the work)	50,000				50,000	0				0	0				0	50,000	0	0	0	50,000
IPSEC/ VPN Firewall Replacement		0				0	0				0	50,000				50,000	50,000	0	0	0	50,000
Corporate Storage Area Network (SAN)	Existing Hitachi SAN reaching end of product life.	0				0	65,000				65,000	0				0	65,000	0	0	0	65,000
Telephony Infrastructure (VoIP Outlying Offices)	Migrate telephony from analogue to VoIP	20,000				20,000	20,000				20,000	0				0	40,000	0	0	0	40,000
Capital Salaries	Part of Revenue Saving Plan. Capitalise proportion of ICT Staff salaries for those who work on Capital projects.	159,170				159,170	162,350				162,350	165,600				165,600	487,120	0	0	0	487,120

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Asset Management System	Replacement of current Asset Lifecycle Manager (ALM) system that is due to go end of life.	50,000				50,000	0				0	0				0	50,000	0	0	0	50,000
Upgrade Backup Infrastructure	Upgrade / Replace Backup facilities before they reach end of life	15,000				15,000	5,000				5,000	10,000				10,000	30,000	0	0	0	30,000
Telephony Infrastructure (VoIP Corporate Offices)	Migrate telephony from analogue to VoIP	20,000				20,000	20,000				20,000	0				0	40,000	0	0	0	40,000
Telephony Infrastructure (Unified Communications Core Infrastructure)	Replace unified communication hardware/infrastructure as it reaches end of life	30,000				30,000	30,000				30,000	30,000				30,000	90,000	0	0	0	90,000
BES/MDM Infrastructure	The Council has been piloting the use of smartphones to replace our legacy BlackBerries.	50,000				50,000											50,000	0	0	0	50,000
Network Infrastructure (IPv6 Gateway)	System to allow WBC's IPv4 network to converse with external IPv6 networks and services	0				0	8,000				8,000	0				0	8,000	0	0	0	8,000
Maintenance of DR Facility	Replace DR equipment at Turnhams Green when it reaches end of life	60,000				60,000	70,000				70,000	0				0	130,000	0	0	0	130,000
Telephony Infrastructure (Unified Communications Software)	Replace unified communication software as it reaches end of life	60,000				60,000	60,000				60,000	0				0	120,000	0	0	0	120,000
Telephony Infrastructure (Mobility Solutions)	Funding for staff mobile working enablement	20,000				20,000	15,000				15,000	0				0	35,000	0	0	0	35,000
Telephony Infrastructure (SIP and MPLS)	Strategic deployment of SIP and MPLS to save voice and data costs	0				0	50,000				50,000	0				0	50,000	0	0	0	50,000
Refresh the MFD Fleet	Refresh the MFD Fleet as they fail or go end of life	50,000				50,000	75,000				75,000	50,000				50,000	175,000	0	0	0	175,000
Upgrade Internet Bandwidth	We are starting to hit our ceiling internet bandwidth which will there need to be expanded	15,000				15,000					0					0	15,000	0	0	0	15,000
ICT Help Desk System	Upgrade or replace the ICT Help Desk system before it goes end of life	50,000				50,000					0					0	50,000	0	0	0	50,000
West Street House Network Resilience	If we move our DR site to WSH and continue to increase dependencies on ICT for services at this site, we should implement a backup circuit that is fit for purpose.					0	50,000				50,000					0	50,000	0	0	0	50,000
Corporate Database Server Replacement	Replace the Corporate database server when it goes end of life	30,000				30,000	60,000				60,000					0	90,000	0	0	0	90,000
Digitisation of Microfiche Files		30,000				30,000											30,000	0	0	0	30,000
Transition to Office 365		50,000				50,000											50,000	0	0	0	50,000
Disposal of legacy ISDX telephony system and decommissioning of fire suppression system		15,000				15,000											15,000	0	0	0	15,000
		1,416,170	0	0	0	1,416,170	1,253,600	0	0	0	1,253,600	924,600	0	0	0	924,600	3,594,370	0	0	0	3,594,370
<b>Chief Executive</b>																					
London Road Industrial Estate	Consultancy costs relating to future development of the site	35,000				35,000					0					0	35,000	0	0	0	35,000
		35,000	0	0	0	35,000	0	0	0	0	0	0	0	0	0	0	35,000	0	0	0	35,000
<b>Strategic Support</b>																					
Shop Mobility	Provides electric wheelchairs for use by people with mobility problems visiting Newbury town centre	7,000				7,000	7,000				7,000	7,000				7,000	21,000	0	0	0	21,000



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Community Projects	Grants to Parish Councils and other community groups to support community based capital projects. This programme replaces the Parish Planning and Vibrant Villages programmes which had a combined annual budget of £55k up to 2015/16.	30,000				30,000	30,000				30,000	30,000				30,000	90,000	0	0	0	90,000
Adaptations for Disabilities	Essential adaptations for WBC staff and service users	10,000				10,000	10,000				10,000	10,000				10,000	30,000	0	0	0	30,000
Member Bids	Matched funding to support local community schemes	70,000				70,000	70,000				70,000	70,000				70,000	210,000	0	0	0	210,000
		117,000	0	0	0	117,000	117,000	0	0	0	117,000	117,000	0	0	0	117,000	351,000	0	0	0	351,000
<b>Legal Services</b>																					
Legal Capital Salaries	Legal support for capital projects including contract procurement advice	43,860				43,860	44,740				44,740	45,630				45,630	134,230	0	0	0	134,230
		43,860	0	0	0	43,860	44,740	0	0	0	44,740	45,630	0	0	0	45,630	134,230	0	0	0	134,230
		48,768,777	20,756,336	4,079,562	1,416,550	75,021,225	10,031,961	15,549,985	3,081,760	3,739,660	33,012,846	9,427,493	8,711,752	4,389,250	1,006,920	23,535,415	68,228,231	45,018,073	11,550,572	6,163,130	130,960,006